



| Elements and Objectives  | Targets   | Key Priorities   | Key Performance Measures (KPMs)   | Responsible Area and Positions  | Complete by | Key Strategies / Initiatives  | Quarterly Progress Monitoring (QPM) comments <sup>1,2</sup> by University WHS Committee |         |         |         |
|--|---|--|---|---|-------------|---|---|---------|---------|---------|
|  |   |  |   |   |             |   | Q1 2024   | Q2 2024 | Q3 2024 | Q4 2024 |
| <b>Element 1: Work Health and Safety Management System and Planning</b>  |   |  |   |   |             |   |   |         |         |         |
| a) Effective implementation of the University's WHS Management System and ongoing compliance with WHS legislations, approved Codes of Practice and Australian Standards.                         | a) Implement 85% or greater (Green) of the system procedures through WHS Management System Handbook chapters.             | Implement the subsequent <a href="#">WHS Management System Policy and Procedures</a> , through: <ul style="list-style-type: none"> <li>Work health and Safety Policy (<a href="#">ANU_000432</a>).</li> <li>Work health and safety management system – Management review procedure (<a href="#">ANUP_015815</a>).</li> <li>Work health and safety planning, objectives, targets and programs (<a href="#">ANUP_015818</a>).</li> <li>Work health and safety responsibilities (<a href="#">ANUP_015820</a>).</li> <li>Work health and safety documentation management procedure (<a href="#">ANUP-015811</a>).</li> </ul>                       | Achieve 85% or greater implementation of published chapters by end of the calendar 2024.<br><br>100% of corrective actions raised to achieve Green. | <b>ALL AREAS</b><br><br><u>Accountable Positions</u><br><br>All Leaders <sup>1</sup><br><br>Service Division Business Unit<br><br>Chief People Officer and Deputy Chief People Officer, Safety and Wellbeing,<br><br>Safety and Wellbeing Team<br><br>University WHS Committee<br><br>Person managing WHS at local area<br><br>Local WHS Committee Chairs | Q4 2024     | Safety and Wellbeing<br><br>Stakeholder Engagement and Mentoring Programs.<br><br>Traffic Light Status Report and Quarterly Due Diligence Report.<br><br>Assign corrective actions to address if below 50% by Q4.<br><br>University Work Health and Safety Committee <sup>2</sup> . |   |         |         |         |
| b) <b>NEW:</b> Safety & Wellbeing only. WHSMS Handbook remaining chapter's development to give guidance and essential standardised tools for local areas to implement the WHS Management System. | b) Draft and publish remaining WHSMH chapters (to be determined Q1 2024)  |  | Publish remaining chapters in line with the Safety and Wellbeing Strategic Plan.  |   | Q4 2024     |   |   |         |         |         |
| c) <b>NEW:</b> Safety & Wellbeing only. Review and simplify the WHSMS handbook chapters to enable effective implementation across all areas of the University.                                   | c) Review and simplify the WHSMS handbook chapters to enable effective implementation across all areas of the University. | Through the guidance of the following WHSMS Handbook Chapters: <ul style="list-style-type: none"> <li><a href="#">Chapter 2.2 Local WHS Plan</a>;</li> <li><a href="#">Chapter 3.1 Hazard Management</a>;</li> <li><a href="#">Chapter 3.2 WHS Induction, Training and Supervision</a>;</li> <li><a href="#">Chapter 3.3 WHS Local Training Plan</a></li> <li><a href="#">Chapter 3.5 Emergency Management</a></li> <li><a href="#">Chapter 3.6 Contractor Safety Management</a>;</li> <li><a href="#">Chapter 3.13 Noise and Lighting Safety Management</a>;</li> <li><a href="#">Chapter 3.15 Psychosocial Safety Management</a>.</li> </ul> | Review current Management System Chapters in line with the Safety and Wellbeing Strategic Plan .  |   | Q4 2024     |   |   |         |         |         |
| <b>Element 2: Work Health and Safety Training and Supervision (Leadership involvement)</b>   |   |  |   |   |             |   |   |         |         |         |
| a) Improve completion rates of assigned WHS-related training as per Local WHS Training Plan.   | a) Achieve 100% on training completion  | Implement the subsequent <a href="#">WHS Management System Policy and Procedures</a> .   | Achieve 100% completion of the listed WHS training.   | <b>ALL AREAS</b><br><br><u>Accountable Positions</u>  | Q4 2024     | Safety and Wellbeing  |   |         |         |         |

<sup>1</sup> Leaders – Vice Chancellor, Chief Operating Officer, Deans, Associate Directors, Directors, Service Division Directors, , General Managers, and School Managers.

<sup>2</sup> University WHS Committee actively monitor the progress of the objective and provide strategic direction to intervene early.



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|--|--|---|---|--|-------------|---|---|---------|---------|---------|
|  |  |   |   |  |             |   | Q1 2024   | Q2 2024 | Q3 2024 | Q4 2024 |
|  | ( <a href="#">Chapter 3.2</a> and <a href="#">Chapter 3.3</a> ).   | <ul style="list-style-type: none"> <li>Work health and Safety Policy (<a href="#">ANU_000432</a>).</li> <li>Work health and safety responsibilities procedure (<a href="#">ANUP_015820</a>).</li> <li>Work health and safety training (<a href="#">ANUP_015821</a>).</li> <li>Work health and safety legal and other requirements (<a href="#">ANUP_015814</a>).</li> </ul> |   | All Leaders  |             | Stakeholder Engagement and Mentoring Programs   |   |         |         |         |
| b) <b>NEW:</b> Senior leaders, managers and supervisors actively participate in training and supervision of their workers. | b) 100% leadership and management positions understand their WHS responsibilities, are involved in WHS decision making, and in WHS management system promotion and compliance. | <ul style="list-style-type: none"> <li>Track Leaders' progress (via Due Diligence report) by the following:               <ul style="list-style-type: none"> <li>Completion rate of Due Diligence Training;</li> </ul> </li> </ul>  | Achieve 100% completion as identified under positions as mandatory training on Local Training Plan by Q4 <sup>3</sup> .<br><br>100% Due diligence training completion rate. | Service Division Business Unit<br><br>Chief People Officer and Deputy Chief People Officer, Safety and Wellbeing,<br><br>Safety and Wellbeing Team<br><br>University WHS Committee | Q4 2024     | Traffic Light Status Report and Quarterly Due Diligence Report<br><br>Training completion actively monitored as a part of the Performance Development and Review Process programs |   |         |         |         |
| c) <b>NEW:</b> Improve induction and training programs across the University by implementing digital WHS Workflow systems. | c) Improve induction and training program across the university by implementing digital WHS Workflow systems.  | <ul style="list-style-type: none"> <li>Understand their responsibilities and actions required under WHS Management System; and</li> <li>Discussion on WHS Management System requirements in Local WHS Committees.</li> </ul>  | 60% Leaders <sup>4</sup> pass the Annual WHSMS Management Questionnaire.  | Person managing WHS at local area<br><br>Local WHS Committee Chairs  | Q2 2024     | University Work Health and Safety Committee.  |   |         |         |         |
| <b>Element 3: Risk and Hazard Management</b>   |  |   |   |  |             |   |   |         |         |         |
| a) Ongoing implementation of risk management in all aspects of work health and safety at the University.                   | a) 100% on risk assessment completion across all hazard profiles ( <a href="#">Chapter 3.1</a> ).  | The following aspects of the business is to be identified and targeted as priorities on the percentage completion of static risk assessment: <ul style="list-style-type: none"> <li>Hazardous chemical activities;</li> <li>Hazardous plant/equipment;</li> <li>New plant having pre-purchase risk assessment;</li> <li>Hazardous noise and light.</li> </ul>               | 100% of local areas submit completed hazard registers by end Q1 2024.   | <b>ALL AREAS</b><br><br><u>Accountable Positions</u><br><br>All Leaders<br><br>Service Division Business Unit  | Q1 2024     | Safety and Wellbeing<br><br>Stakeholder Engagement and Mentoring Programs<br><br>Traffic Light Status Report and Quarterly Due Diligence Report                                   |   |         |         |         |
| b) Develop a University wide risk register.  | b) 100% of local areas have submitted up to date hazard registers to Safety and Wellbeing by Q1 2024.  | Local areas to each provide hazard registers to Safety and Wellbeing.   |   | Chief People Officer and Deputy Chief People Officer, Safety and Wellbeing,<br><br>Safety and Wellbeing Team   |             | Training completion actively monitored as a   |   |         |         |         |
|  | b) Develop University wide Risk Register (Safety & Wellbeing).   | Ensure any activities with residual risk high or extreme are reviewed and receive appropriate sign off.   | Development of University wide  |  | Q4 2024     |   |   |         |         |         |

<sup>3</sup> Self-reporting in Quarterly Due Diligence Report and validated by the Safety and Wellbeing Team.

<sup>4</sup> Leaders' discuss WHSMS Handbook requirements at least 4 times a year in Local WHS Meetings.



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|--|---|---|---|--|-------------|---|--|---------|---------|---------|
|  |   |   |   |  |             |   | Q1 2024  | Q2 2024 | Q3 2024 | Q4 2024 |
|  |   |   | risk register by Q4 2024.   | University WHS Committee   |             | part of the Performance   |  |         |         |         |
| c) Refresh hazard management WHSMS Handbook chapter and procedure to promote proactive risk management.  | c) Procedure and chapter consulted and published by Q2 2024.      | Current process for risk management refreshed to encourage proactive risk management practices.   | Published reviewed procedure and handbook chapter by end of Q2 2024.                    | Person managing WHS at local area<br>Local WHS Committee Chairs  | Q2 2024     | Development and Review Process programs<br><br>University Work Health and Safety Committee.   |  |         |         |         |
|  | c) Local areas implemented 50% of Chapter 3.1 Hazard Management.  | Local areas commence implementation of the changes in Q3 and Q4 2024.   | All local areas to achieve 50% implementation of the new chapter by end of Q4 2024.     |  | Q4 2024     |   |  |         |         |         |
| <b>Element 4: Contractor Management</b>  |   |   |   |  |             |   |  |         |         |         |
| a) <b>NEW: Safety &amp; Wellbeing only:</b> Standardise contractor induction, develop and implement Chapter 3.6 Contractor Safety by collaborating with Facilities and Services. | a) Procedure and chapter consulted and published by Q2 2024.      | Safety and Wellbeing to revise and publish Chapter 3.6 by Q2 2024, noting relevant WHSMH Chapters to this objective.<br><br>- Chapter 3.1 Hazard Management.<br>- Chapter 3.6 Contractor Safety Management.<br>- Chapter 3.16 Incident and Hazard Reporting.<br>- Chapter 4.3 Incident Investigation. | Safety and Wellbeing to published revised Chapter 3.6 Contractor management by Q2 2024. | <b>ALL AREAS</b><br><br><u>Accountable Positions</u><br><br>All Leaders<br><br>Service Division Business Unit<br><br>Chief People Officer and Deputy Chief People Officer, Safety and Wellbeing,<br><br>Safety and Wellbeing Team<br><br>University WHS Committee<br><br>Person managing WHS at local area<br><br>Facilities and Services. | Q2 2024     | Safety and Wellbeing<br><br>Stakeholder Engagement and Mentoring Programs<br><br>Traffic Light Status Report and Quarterly Due Diligence Report<br><br>Training completion actively monitored as a part of the Performance<br><br>Development and Review Process programs<br><br>University Work Health and Safety Committee. |  |         |         |         |
| b) <b>NEW:</b> All local areas to assess and adopt revised WHSMH Chapter 3.6 Contractor Management as part of WHS requirements.  | b) Local areas commence implementation of the changes by Q3 2024. | Local areas to assess and implement revised Chapter 3.6 by Q2-Q3 2024.  | Local areas to adopt revised Chapter 3.6 Contractor                                     |  | Q3 2024     |   |  |         |         |         |



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|---|---|---|---|---|-------------|---|--|---------|---------|---------|
|   |   |   |   |   |             |   | Q1 2024  | Q2 2024 | Q3 2024 | Q4 2024 |
|   |   |   | management by Q2-Q3 2024.   |   |             |   |  |         |         |         |
| <b>Element 5: Injury Prevention</b>                                       |   |   |   |   |             |   |  |         |         |         |
| a) Psychosocial Safety and hazards.                                       | a) Reduced number of psychosocial incidents and injuries.                                       | <p>Psychosocial safety management and hazard identification part of the BAU.</p> <p>Local areas actively identify, assess and prevent psychosocial-related injuries.</p> <p>Senior leaders and managers taking active part in promoting psychosocial safety management in the workplace.</p> <p>Work design risk management programs that identify, assess, control and minimise psychosocial related injuries.</p> | 100% of programmed project activities are implemented and evaluated.  | <p><b>ALL AREAS</b></p> <p><u>Accountable Positions</u></p> <p>All Leaders</p> <p>Service Division Business Unit</p> <p>Chief People Officer and Deputy Chief People Officer, Safety and Wellbeing,</p> <p>Safety and Wellbeing Team</p> <p>University WHS Committee</p> <p>Person managing WHS at local area</p> | Q4 2024     | <p>Quarterly monitoring of the progress of project activities by Manager, Injury, Prevention and Wellbeing.</p> <p>Key major progress updates reported to the University Work Health and Committee.</p> |  |         |         |         |
| b) Body stressing.  | b) Reduced number of injuries as a result of body stressing.                                    | Work design risk management programs that identify, assess, control and minimise body stress related injuries.  |   |   |             |   |  |         |         |         |
| c) Being hit by moving.   | c) Reduce number of injuries related to being hit by a moving object.                           | Work design risk management programs that identify, assess, control and minimise injuries related to being hit by a moving object.  |   |   |             |   |  |         |         |         |
| <b>Element 6: Health Monitoring</b>                                       |   |   |   |   |             |   |  |         |         |         |
| a) Develop and review Health Monitoring procedures and guidance material. | <p>a) Review Health Monitoring procedure.</p> <p>b) Develop guidance material and programs.</p> | <p>a) Review ANU Health Monitoring procedure (ANUP_000504).</p> <p>b) Develop Health Monitoring guidance material.</p> <p>c) Streamline ANU wide Health Monitoring Program.</p>   | <p>Health Monitoring procedure and guidance material reviewed and develop by Q2 2024.</p> <p>Implementation and adoption by</p> | <p><b>ALL AREAS</b></p> <p><u>Accountable Positions</u></p> <p>All Leaders</p> <p>Service Division Business Unit</p>  | Q4 2024     |   |  |         |         |         |



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|-------------------------|---------|----------------|---------------------------------|---|-------------|------------------------------|--|---------|---------|---------|
|                         |         |                |                                 |   |             |                              | Q1 2024  | Q2 2024 | Q3 2024 | Q4 2024 |
|                         |         |                | local areas by Q4 2024.         | Chief People Officer and Deputy Chief People Officer, Safety and Wellbeing,<br><br>Safety and Wellbeing Team<br><br>University WHS Committee<br><br>Person managing WHS at local area |             |                              |  |         |         |         |

| Overall Key Performance Indicators (OKPIs) <sup>5</sup>             | Targets | Progress |         |         |         |
|---|---------|----------|---------|---------|---------|
|   |         | Q1 2024  | Q2 2024 | Q3 2024 | Q4 2024 |
| Lost Time Injury  | 0.00    |          |         |         |         |
| Lost Time Injury Frequency Rate (LTIFR) – Rolling 12 months         | 0.00    |          |         |         |         |
| Average Time Lost Rate (ATLR) (days) – Rolling 12 months            | 0.00    |          |         |         |         |
| Medically Treated Injuries (MTI)                                    | N/A     |          |         |         |         |
| Medically Treated Injury Frequency Rate (MTIFR) – Rolling 12 months | 2.5     |          |         |         |         |
| Total Recordable Injury (TRI)                                       | N/A     |          |         |         |         |
| Return to work rate to pre-injury hours and / or duties             | 90%     |          |         |         |         |
| Internal WHS audits conducted as per schedule                       | 100%    |          |         |         |         |
| External (licence) audit results                                    | N/A     |          |         |         |         |
| Attendance at WHS committees  | 80%     |          |         |         |         |
| Licensee Key Performance Indicators (LKPI)                          | 100%    |          |         |         |         |

<sup>5</sup> These OKPIs are strategically set for the University. They are for the objectives overall performance and are not for each individual objective. Data is YTD.





| 1st University WHS Plan Review (2nd University WHS Committee)**  | 2nd University WHS Plan Review (4th University WHS Committee)** ^  |
|--|--|
| <p>Comments:</p><br><br><br><p>Reviewed by<br/>University WHS Committee Chair: _____<br/>Date: _____</p> | <p>Comments:</p><br><br><br><p>Reviewed by<br/>University WHS Committee Chair: _____<br/>Date: _____</p> |

\*\* This review is about the relevance of the plan, resourcing, change in the workplace and other management and change issues.

^ During this review, the key priorities and key performance measures will also be set for the upcoming year

| ^^ Legend         |  |
|-------------------|--|
| [Green Box]       | The objective and current year priority has been achieved. Key Performance Measure for the current year has been met against the priority.                                       |
| [Light Green Box] | The plan is on track and the objective and priorities will be completed by the defined timeframe   |
| [Yellow Box]      | The objective and current year priorities are not tracking well but can be resolved by University WHS Committee. Corrective Action required from Chair, University WHS Committee |
| [Red Box]         | Major issues in meeting the plan. University Senior Management Group intervention required   |